



**REPUBLIC OF RWANDA**  
**MINISTRY OF FINANCE AND ECONOMIC**  
**PLANNING (MINECOFIN)**

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**FY2025/26 CITIZEN'S GUIDE TO THE BUDGET**

**DISSEMINATION REPORT**

**NATIONAL BUDGET DEPARTMENT**

**October, 2025**

## **Foreword**

The Government of Rwanda, through the Ministry of Finance and Economic Planning (MINECOFIN), continues to enhance fiscal transparency and citizen participation in the national planning and budgeting process. The Citizen's Guide to the Budget remains one of our flagship initiatives to empower citizens with clear and accessible information about how public resources are mobilized, allocated, and spent to improve their wellbeing.

For the Fiscal Year (FY) 2025/26, MINECOFIN, in collaboration with Umbrella of Human Rights Organizations in Rwanda (CLADHO), successfully designed, printed, and disseminated the Citizen's Guide in Kinyarwanda, English, and French, reaching citizens across all districts and selected schools and Universities nationwide.

A total of 48,878 copies of the guide were produced and were systematically disseminated across all 30 districts up to the village level. Furthermore, the booklets were disseminated in 6 universities and 57 schools nationwide. The initiative has made significant strides in enhancing public understanding of how the government mobilizes and plans to spend public resources, thereby strengthening citizens awareness.

This report presents the coverage, achievements, challenges, and recommendations received from the dissemination exercise, in line with our ongoing commitment to enhancing fiscal transparency and increasing public participation.

**Jeanette RWIGAMBA**

*Head, National Budget Department*

Ministry of Finance and Economic Planning

## 1. Introduction

The production of the Citizen's Guide to the budget is a key milestone of Rwanda's adherence to international best practices in public financial management, including the International Monetary Fund's Code of Good Practices on Fiscal Transparency and the Open Budget Initiative. It directly supports the national objective of enhancing good governance by making complex budgetary information accessible and understandable to all citizens.

The elaboration exercise took place from 16<sup>th</sup> to 27<sup>th</sup> June, 2025 at La Palisse Hotel, Bugesera district. A dedicated team comprising six (6) staff from the National Budget Department and a representative from CLADHO collaborated in a focused writing retreat. This environment was crucial for finalizing the content and ensuring high-quality translation into Kinyarwanda, and French.

Following internal reviews and approvals, the final drafts were submitted to Printfast Ltd, the contracted designing and printing company. The design incorporated illustrations and a user-friendly layout to enhance readability and public engagement and was completed in July, 2025.

## 2. Objectives of the Dissemination Exercise

The dissemination exercise for the FY2025/26 Citizen's Guide aimed to:

1. Distribute both hard and soft copies of the guide to decentralized authorities, schools, and the universities.
2. Promote awareness and understanding of the national budget among citizens, especially youth (schools) and community leaders.
3. Strengthen citizens' participation in public finance discussions and accountability mechanisms.
4. Promote transparency in government budget planning and implementation.

## 3. Dissemination Approach and Methodology

The dissemination was conducted by the **National Budget Department** in collaboration with **CLADHO**. The approach involved:

- **District-Level Engagements:**

Dissemination meetings were organized in collaboration with district administrations, bringing together Sector Executive Secretaries who received booklets for their respective sectors, cells and villages.

- **Schools and University Outreach:**

Selected schools and Universities, particularly those that had not been reached in previous years (private schools), were targeted. Sessions included presentations on the national budget, distribution of the guides, and interactive discussions with students and teachers.

- **Media and Online Publication:**

A national dissemination launch was organized at the City of Kigali and presided over by the Director General of Budget Management and Reporting Directorate in the National Budget Department and attended by a number of media including national broadcaster Rwanda broadcasting Agency (RBA). Furthermore, Soft copies of the Citizen Guide were uploaded on [www.minecofin.gov.rw](http://www.minecofin.gov.rw).

### 3.1 Dissemination to Districts

During the month of August 2025, MINECOFIN staff conducted dissemination exercises across all 30 districts. The primary mode of engagement was through meetings with Sector Executive Secretaries at district headquarters, ensuring the guides trickled down to the grassroots level.

**Table 1: Summary of dissemination at the district level.**

No	Province	Number of Districts	Number of Kinyarwanda Copies	Number of English Copies	Total
1	Eastern Province	7	8,970	693	9,663
2	City of Kigali	3	2,818	231	3,049
3	Southern Province	8	8,494	734	9,228
4	Western Province	7	8,708	730	9,438
5	Northern Province	5	6,672	592	7,264
6	<b>TOTAL</b>	<b>30</b>	<b>35,662</b>	<b>2,980</b>	<b>38,642</b>

### 3.2 Dissemination to Schools and Universities

From 29<sup>th</sup> September to 8<sup>th</sup> October 2025, the national budget team directly engaged with future leaders in selected universities and schools that had not been previously visited, ensuring a wider reach.

**Table 2: Summary of University Dissemination**

No.	University	Kinyarwanda copies	English copies	French copies	Total
1	Kigali Independent University (ULK)	50	300	50	400
2	East Africa University, Nyagatare	50	300	50	400
3	INILAK	100	600	100	800
4	UR - Nyarugenge	100	600	100	800
5	UR - Remera	100	546	100	746
6	UR - Nyagatare	100	500	100	700
	<b>TOTAL</b>	<b>500</b>	<b>2,846</b>	<b>500</b>	<b>3,846</b>

**Table 3: Summary of School Dissemination (by Province)**

No.	Province	Number of Schools	Kinyarwanda Copies	English copies	French copies	Total
1	City of Kigali	3	109	412	79	600
2	Eastern	14	231	938	161	1,330
3	Western	14	231	938	161	1,330
4	Northern	10	165	670	115	950
5	Southern	16	264	1,072	184	1,520
	<b>Total</b>	<b>57</b>	<b>1,000</b>	<b>4,030</b>	<b>700</b>	<b>5,730</b>

**Table 4. Summary of total booklets printed and disseminated**

Language	Number of copies per village	Number of copies per cell level	Number of copies per sector level	Number of copies per district	Number of copies at MINECOFIN	Number of copies for CLADHO	Number of copies for Universities	Number of copies for Secondary Schools	Number of copies for Media Houses	Total
Kinyarwanda	29,674	4,296	1,692	90		70	500	1,000	20	37,342
English		2,148	832	90	30	200	2,846	4,030	20	10,196
French				90		30	500	700	20	1,340
<b>Total</b>	<b>29,674</b>	<b>6,444</b>	<b>2,524</b>	<b>270</b>	<b>30</b>	<b>300</b>	<b>3,846</b>	<b>5,730</b>	<b>60</b>	<b>48,878</b>

### 3.3 Online Publication

Simultaneously, soft copies of the Citizen's Guide in all three languages were published on the official MINECOFIN website, ensuring global access to the information. The documents were promoted via official social media channels to drive downloads and online readership.

#### 4. Key Achievements

- Successfully distributed nearly 48,878 printed copies and made the Citizen's Guide available online.
- Enhanced understanding of the national budget among local leaders, youth, and students.
- Increased media coverage and citizen dialogue on public spending.

#### 5. Recommendations for FY2026/27 Dissemination

- ❖ **Enhancing Digital Strategy:** Developing short, animated video summaries of the guide's key points for social media to increase engagement with younger audiences.
- ❖ **Increase copies for Schools:** Schools especially private schools appreciated the initiated as requested to consider increasing the number of booklets and time for interactive sessions.
- ❖ **Feedback strategy:** Establish a feedback mechanism (both online and paper-based) to assess citizen understanding.
- ❖ **Monitoring:** Conduct follow-up monitoring to assess how the guide influences local budget discussions.
- ❖ **Consider disseminating in the citizens' forums (Inteko z'abaturage)**

#### 6. Conclusion

The FY2025/26 Citizen's Guide dissemination exercise reaffirmed MINECOFIN's commitment to transparency, accountability, and inclusive governance. By equipping citizens

with clear information about how public resources are raised and spent, the Government strengthens public trust and promotes more effective citizen participation in fiscal decision-making. MINECOFIN remains committed to continuous improvement in fiscal communication by considering feedback from previous dissemination exercises and looks forward to scaling up this initiative in FY2026/27 and beyond.

## 7. Annex 1. FY2025/26 Dissemination to districts

NO	DISTRICT	NUMBER OF KINYARWANDA COPIES	NUMBER OF ENGLISH COPIES	TOTAL	STAFF
	<b>Eastern Province</b>				
1	NYAGATARE	1,526	134	1,660	Geoffrey Asimwe
2	GATSIBO	1,398	97	1,495	
3	KAYONZA	990	74	1,064	Dorcas Mukayisire & Dieudonne Hatangimana
4	RWAMAGANA	1,168	110	1,278	
5	KIREHE	1,392	84	1,476	Evelyne Dusenge & Jean de la Croix Hategekimana
6	NGOMA	1,130	92	1,222	
7	BUGESERA	1,366	102	1,468	Diana Mbabazi & Costa Kembabazi
	<b>City of Kigali</b>				
1	NYARUGENGE	844	67	911	Pascasie Mukarukundo & Claudine Yankurije
2	GASABO	1,198	103	1,301	
3	KICUKIRO	776	61	837	Diana Mbabazi & Costa Kembabazi
	<b>Southern Province</b>				
1	KAMONYI	800	83	883	Donnah Mbabazi & Credo Nyamibwa
2	MUHANGA	836	87	923	
3	RUHANGO	1,224	77	1,301	Esther Mutesi
4	NYANZA	998	71	1,069	
5	GISAGARA	1,218	85	1,303	Christophe Bunzinya
6	HUYE	1,226	105	1,331	
7	NYAMAGABE	1,328	126	1,454	Damascene Murekumbanze
8	NYARUGURU	864	100	964	Geoffrey Asimwe
	<b>Western Province</b>				
1	KARONGI	1,304	114	1,418	Wilson Twesigye
2	NGORORERO	1,036	99	1,135	
3	RUTSIRO	1,146	88	1,234	Emmanuel Muhumuza & Jackson Gatunge
4	NYAMASHEKE	1,372	98	1,470	
5	RUSIZI	1,452	130	1,582	Damascene Murekumbanze
6	NYABIHU	1,140	97	1,237	John Bosco Mutabazi
7	RUBAVU	1,258	104	1,362	
	<b>Nothern Province</b>				
1	RULINDO	1,198	105	1,303	Christine Mukankundiye
2	GAKENKE	1,504	135	1,639	
3	MUSANZE	1,060	98	1,158	Geoffrey Asimwe
4	BURERA	1,348	103	1,451	Clarisse Nyinawumuntu
5	GICUMBI	1,562	151	1,713	

## 8. Annex II: FY2025/26 Dissemination to Schools and Universities

	UNIVERSITIES & SCHOOLS	NUMBER OF FRENCH COPIES	NUMBER OF KINYARWANDA COPIES	NUMBER OF ENGLISH COPIES	TOTAL	Universities/Schools disseminated
1	Kigali Independent University	50	50	300	400	Kigali Independent University
2	East Africa University of Rwanda-Nyagatare	50	50	300	400	East Africa University of Rwanda-Nyagatare
3	Indepent University of Lay Adventists of Kigali (INILAK)	100	100	600	800	Indepent University of Lay Adventists of Kigali (INILAK)
4	University of Rwanda-Nyarugenge campus	100	100	600	800	University of Rwanda-Nyarugenge campus
5	University of Rwanda-Remera campus	100	100	546	746	University of Rwanda-Remera campus
6	University of Rwanda-Nyagatare campus	100	100	500	700	University of Rwanda-Nyagatare campus
	<b>TOTAL</b>	<b>500</b>	<b>500</b>	<b>2,846</b>	<b>3,846</b>	
<b>SCHOOLS IN THE CITY OF KIGALI</b>						
1	Schools in Kicukiro	27	37	138	202	King David Academy
2	Schools in Gasabo	27	37	138	202	IFAK
3	Schools in Nyarugenge	25	35	136	196	GS KIGALI
<b>SCHOOLS IN THE EASTERN PROVINCE</b>						
1	Schools in Bugesera	23	33	134	190	Nyamata High School & Maranyundo Girls Nyakayaga Secondary school & Gabiro High school
2	Schools in Gatsibo	23	33	134	190	LYCEE ISLAMIQUE Rwamagana and GS APAGIE MUSHA
3	Schools in Rwamagana	23	33	134	190	Institut Paroissial de Mukarange and E.S. NYAMIRAMA
4	Schools in Kayanza	23	33	134	190	E.S. MUSAMU and GAHIMA AGAPE SECONDARY SCHOOL
5	Schools in Ngoma	23	33	134	190	AKAGERA INTERNATIONAL SCHOOL and KIREHE ADVENTIST TVET SCHOOL
6	Schools in Kirehe	23	33	134	190	Maryhill Girl school and Sainte Antoine secondary school
7	Schools in Nyagatare	23	33	134	190	
<b>SCHOOLS IN THE WESTERN PROVINCE</b>						
1	Schools in Karongi	23	33	134	190	Rays of Hope Bwishyura&Rubengera TSS
2	Schools in Ngororero	23	33	134	190	ESECOM RUCANO and GS IBUKA KABAYA COLLEGE ADVENTISTE DE RWANKERI and NYABIHU CHRISTIAN ACADEMY
3	Schools in Nyabihu	23	33	134	190	Saint Martin Hanika & GS Kibogora
4	Schools in Nyamasheke	23	33	134	190	
5	Schools in Rubavu	23	33	134	190	Gisenyi Adventist Secondary School & PETIT SEMINAIRE SAINT PIE X DE NYUNDO
6	Schools in Rusizi	23	33	134	190	Petit Seminaire St. Aloys and Friend School Kamembe
7	Schools in Rutsiro	23	33	134	190	GS Bitenga A & GS Rambura
<b>SCHOOLS IN THE NORTHERN PROVINCE</b>						
1	Schools in Burera	23	33	134	190	GS Kigeyo and GS Jean de la Mennais
2	Schools in Gicumbi	23	33	134	190	Rwesero TVET School and Petit Seminaire de Rwesero
3	Schools in Gakenke	23	33	134	190	Ecole Secondaire Nyarutovu and ST.Alain de Mataba
4	Schools in Musanze	23	33	134	190	GS Kigombe & Muhabura Intergrated plotechique college(MIPC)
5	Schools in Rulindo	23	33	134	190	INSTITUT BAPTISTE DE BUBERUKA and FPCE TVET SHYORONGI
<b>SCHOOLS IN THE SOUTHERN PROVINCE</b>						
1	Schools in Gisagara	23	33	134	190	RWABUYE TVET SCHOOL; Don Bosco Rango TVET
2	Schools in Huye	23	33	134	190	EP KANSI A; G.S KANSI B
3	Schools in Kamonyi	23	33	134	190	ESB KAMONYI and ECOSE MUSAMBIRA
4	Schools in Muhanga	23	33	134	190	ETEKA and COLLEGE STE MARIE REINE DE KABGAYI
5	Schools in Ruhango	23	33	134	190	Lycee de Ruhango & SAINTE TRINITE/TSS
6	Schools in Nyanza	23	33	134	190	Nyanza Hills Academy & INGENZI TRINITY SCHOOL
7	Schools in Nyamagabe	23	33	134	190	DON BOSCO NTSS & ESC Nyamagabe
8	Schools in Nyaruguru	23	33	134	190	GROUPE SCOLAIRE MARIE MERCI KIBEHO & G.S.M VERBE KIBEHO
	<b>TOTAL</b>	<b>700</b>	<b>1,000</b>	<b>4,030</b>	<b>5,730</b>	

## 9. Annex III: FY2025/26 Dissemination Exercise Photo Gallery





